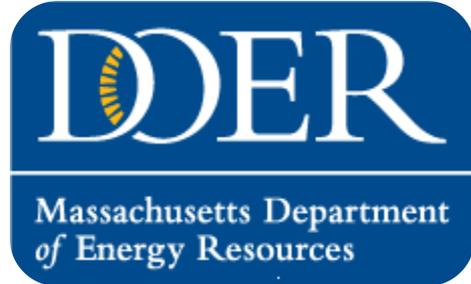


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PUBLIC LEADERSHIP,  
STEWARDSHIP, COMMITMENT

# Leading By Example Council Meeting

March 10, 2015

# Agenda



- Welcome and Introductions
- State Policy Updates
- Solar PV Thermal Technology Vendor Presentation
- LBE Updates
- DCAMM AEP Updates
- LBE Outreach
- Solar PV Canopies
- DFW Field Headquarters Building Overview & Tour

# State Policy Updates

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# Administration Transition

## EEA TEAM

- Matt Beaton, Secretary
- Ned Bartlett, Undersecretary
- Ron Gerwatowski, Assistant Secretary for Energy
- Daniel Siegler- Assistant Secretary for Environment
- Martin Suuberg, Commissioner, MassDEP
- Dan Burgess, Acting Commissioner, DOER

## Other Appts.

- Carol Gladstone Commissioner, DCAMM



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# Clean Energy Stats

## Installed Capacity for Solar, Wind & CHP

**752 MW**



**107 MW**



**478 MW**



**Installations  
through  
2/1/15**

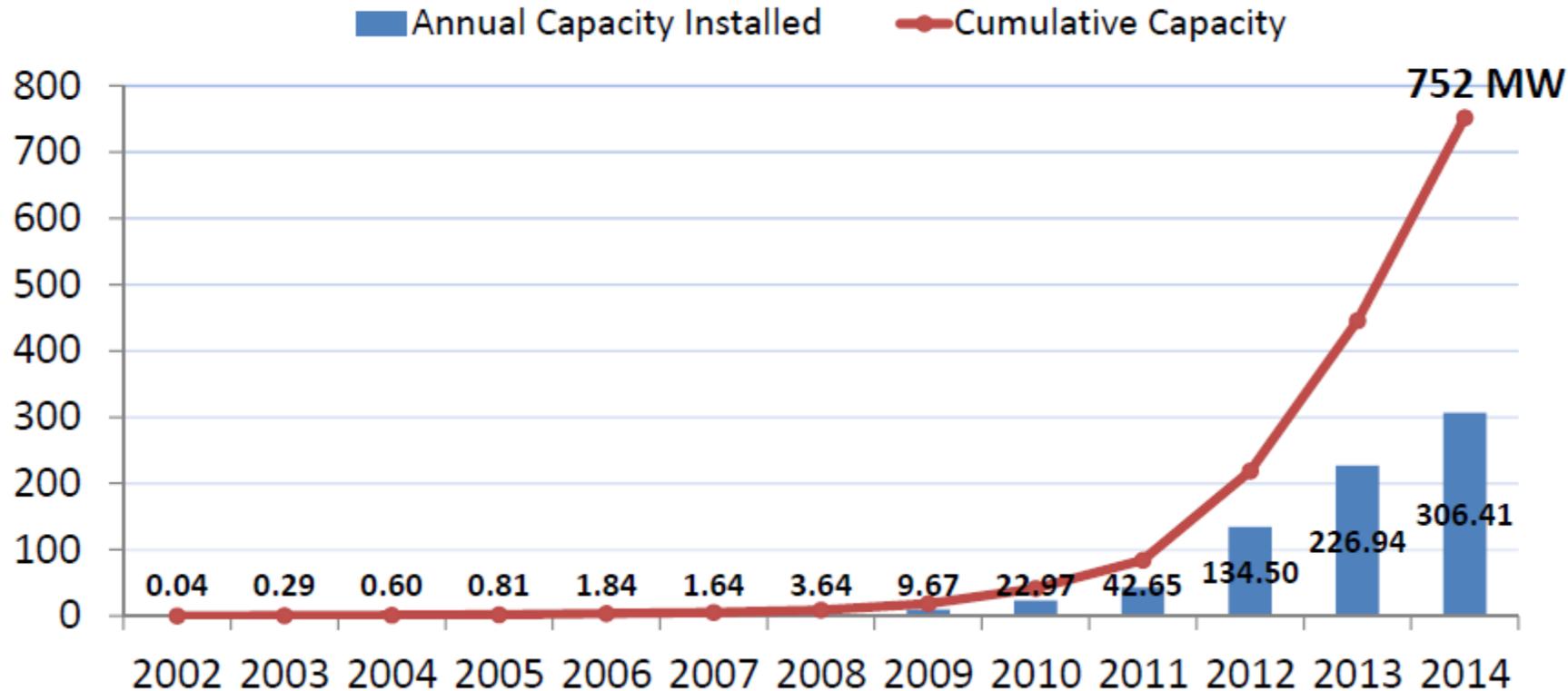
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# Clean Energy Stats

## Installed Solar Capacity in Massachusetts



Installations  
through  
2/1/15

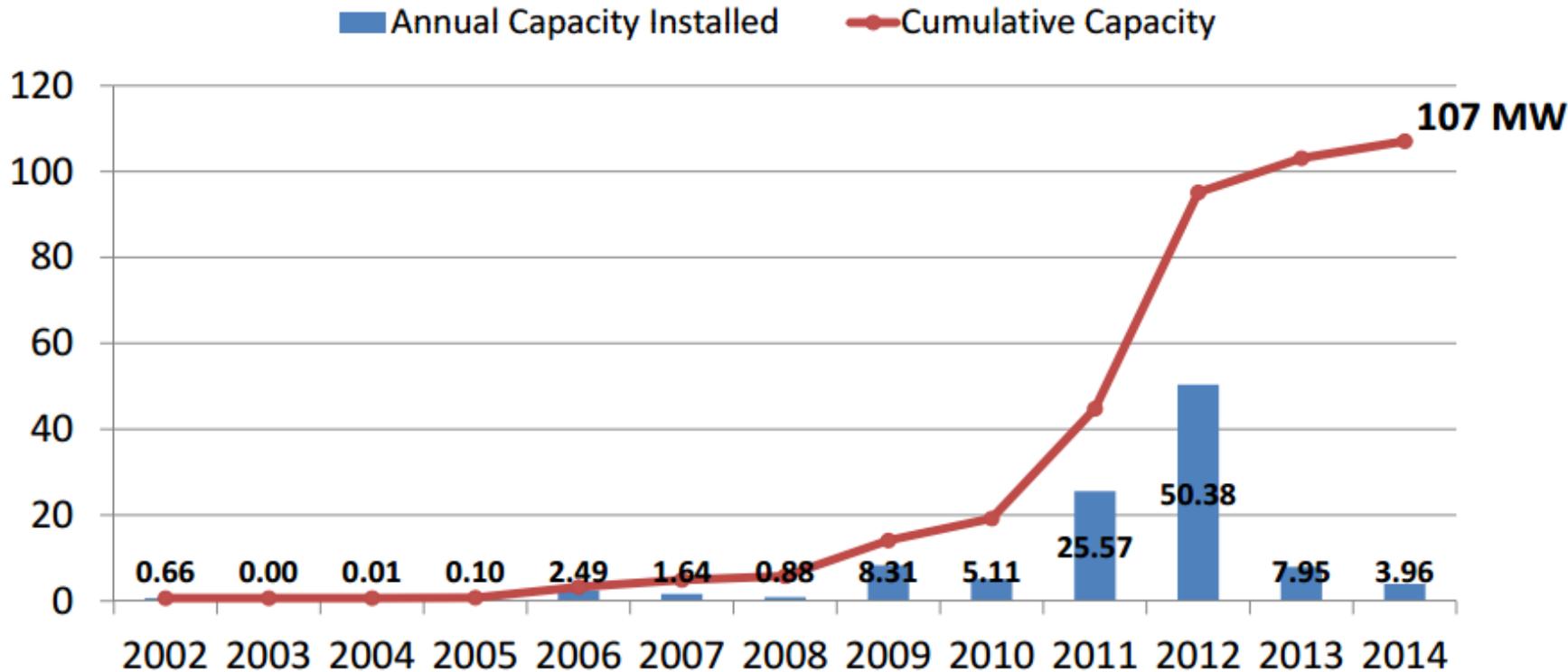
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# Clean Energy Stats

## Installed Wind Capacity in Massachusetts

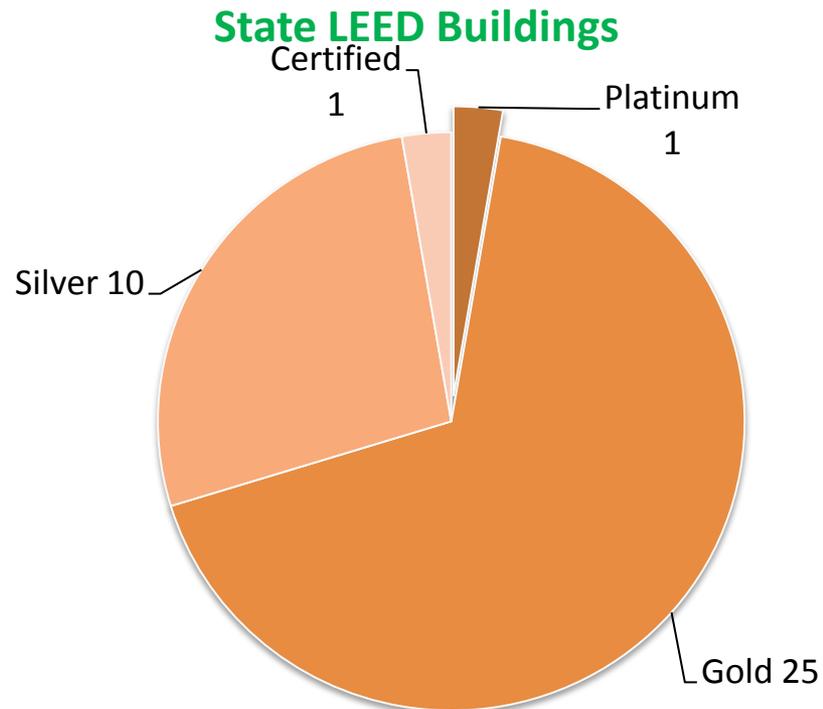


Installations  
through  
2/1/15

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# Clean Energy Stats: LEED Buildings

- MA 5<sup>th</sup> in nation in LEED buildings (statewide)
  - Top 5 for 3 years in a row
- 99 LEED buildings certified in 2014 (statewide)
- 37 LEED buildings in state government portfolio



Rank	State	Projects certified in 2014	Square feet LEED certified in 2014	Per-capita square footage
1	Illinois	174	42,457,254	3.31
2	Colorado	102	15,816,498	3.15
3	Maryland	132	15,583,423	2.70
4	Virginia	150	18,617,712	2.33
5	Massachusetts	99	14,662,950	2.2



# Commonwealth Facility Fund for Energy Efficiency (CoFFEE)

- State agencies eligible to apply for \$10,000-\$90,000 in loans for energy and water efficiency projects
- Loans can cover the full or partial cost of a conservation measure
- Application deadline extended to **March 31, 2015**
- Recorded webinar with details available online:
  - <http://www.mass.gov/dcammm/coffee>
- Contact Ryan Harold at DCAMM with questions  
[ryan.harold@state.ma.us](mailto:ryan.harold@state.ma.us)

# Upcoming Events

- **College and University Recycling Coalition Webinar- 4/9/15**
  - Is Your Education Outreach Changing Behavior?
  - [Register with CURC \(www.curc3r.org\)](http://www.curc3r.org)
- **Food Donations for Waste Diversion: Best Practices Stakeholder Meetings**
  - Western MA- 3/25/15
  - Central MA- 4/9/15
  - Eastern MA- 4/29/15
  - RSVP with RecyclingWorks: [info@recyclingworksma.com](mailto:info@recyclingworksma.com)
- **MASSbuys Expo- 4/30/15**
  - 375 exhibitors
  - EPPS highlighted
  - MAFMA Annual Meeting
  - [Register with OSD \(mass.gov/osd\)](http://mass.gov/osd)



# Net Metering and Solar Task Force

- 17 member Task Force will analyze and produce recommendations on how best to reach state's 1600 MW solar goal
- 6<sup>th</sup> Task Force Meeting held last week
- Recommendations to legislature targeted for **March 31, 2015**
- More info:

<http://www.mass.gov/eea/energy-utilities-clean-tech/nms-taskforce/>

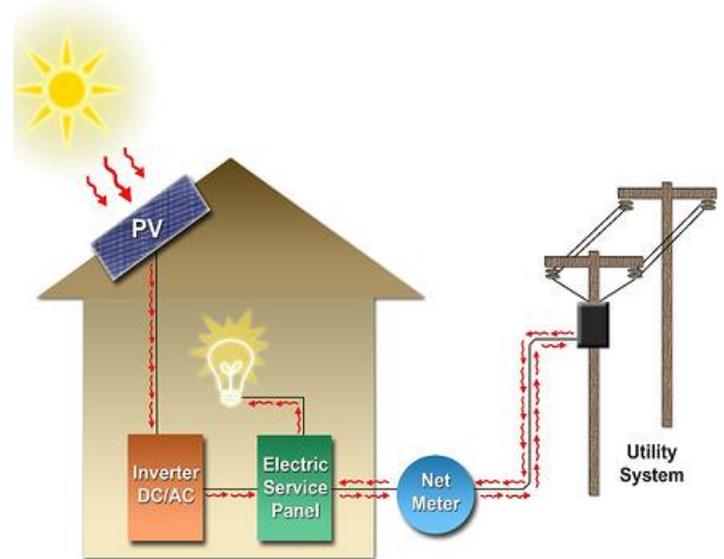


Image: Green Living Ideas

# Solar PV Thermal Technology Vendor Presentation

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# LBE Updates

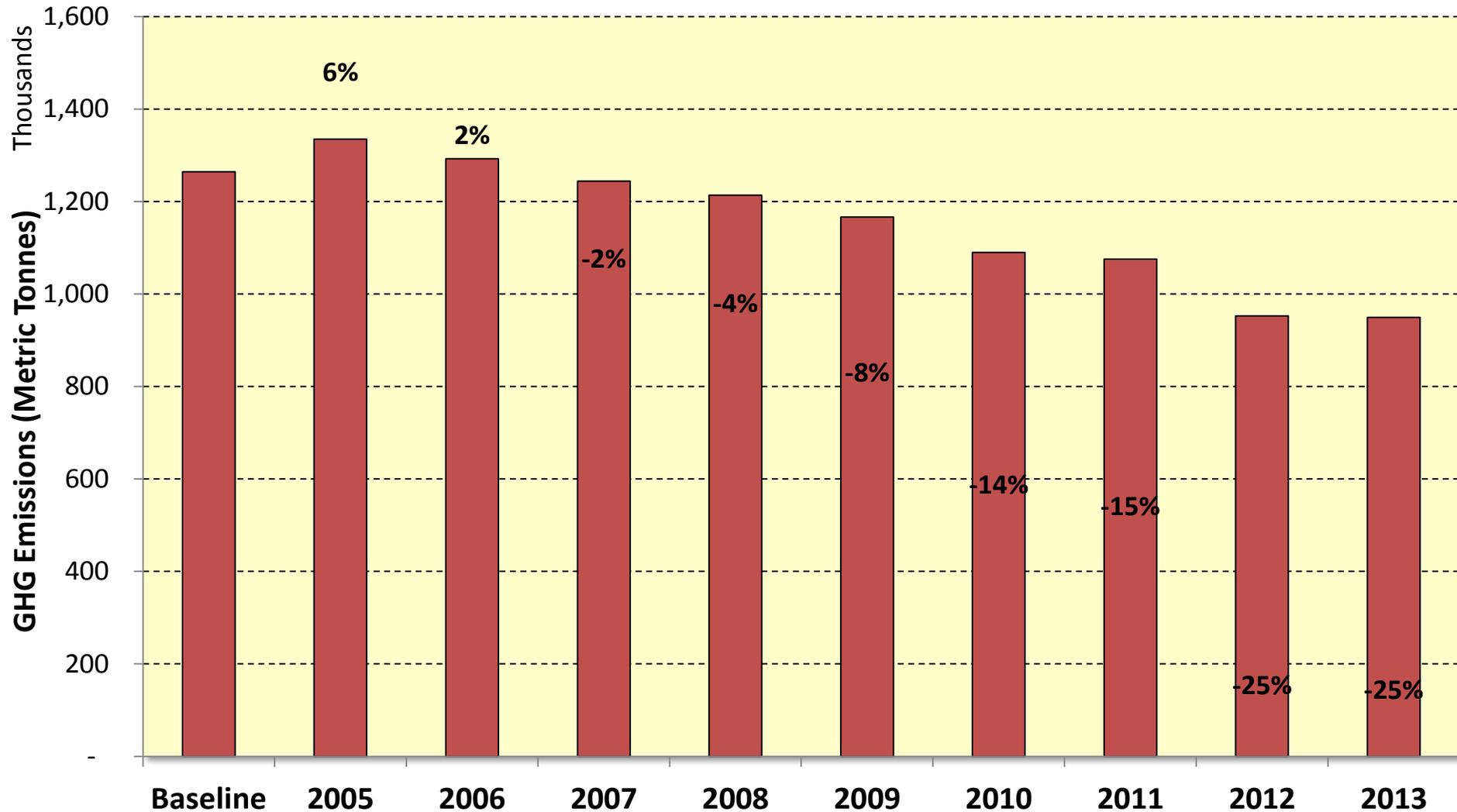
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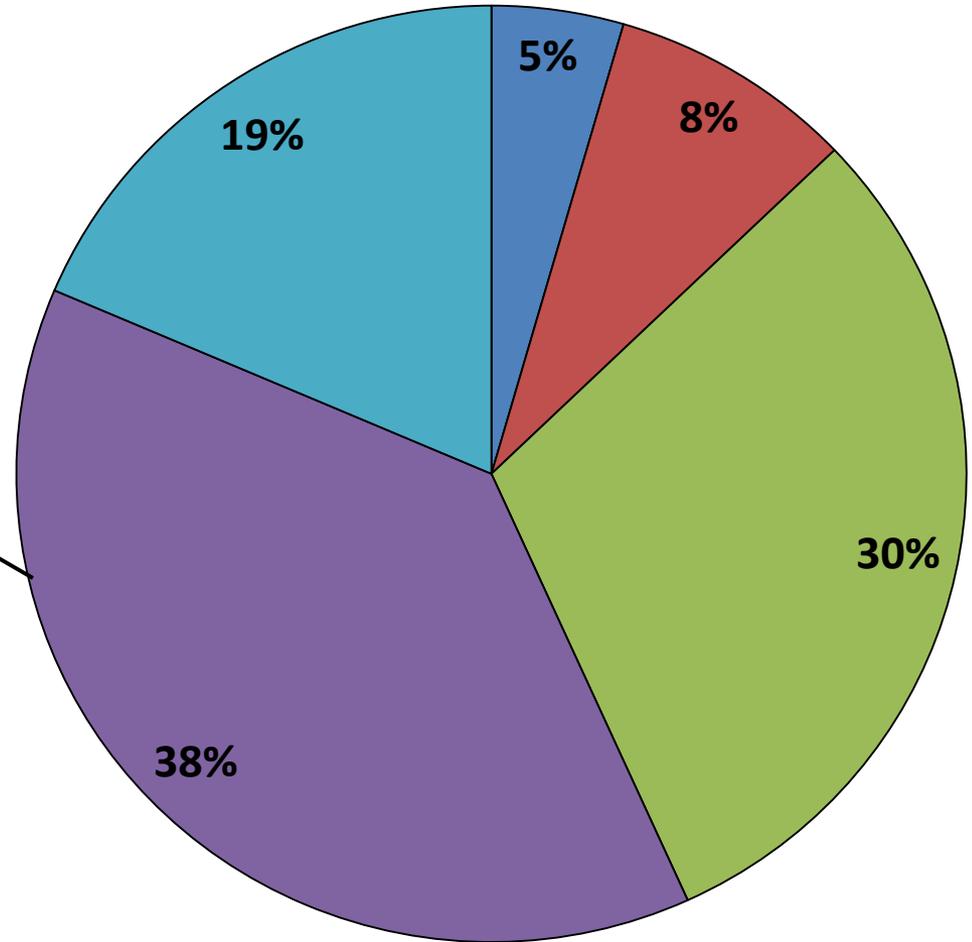
# FY13 E.O. 484 Target: GHG Emissions Reduction

➤ GHG Emissions reduced by 25% from the LBE Baseline



# FY13 E.O. 484 Target: GHG Emissions Reduction

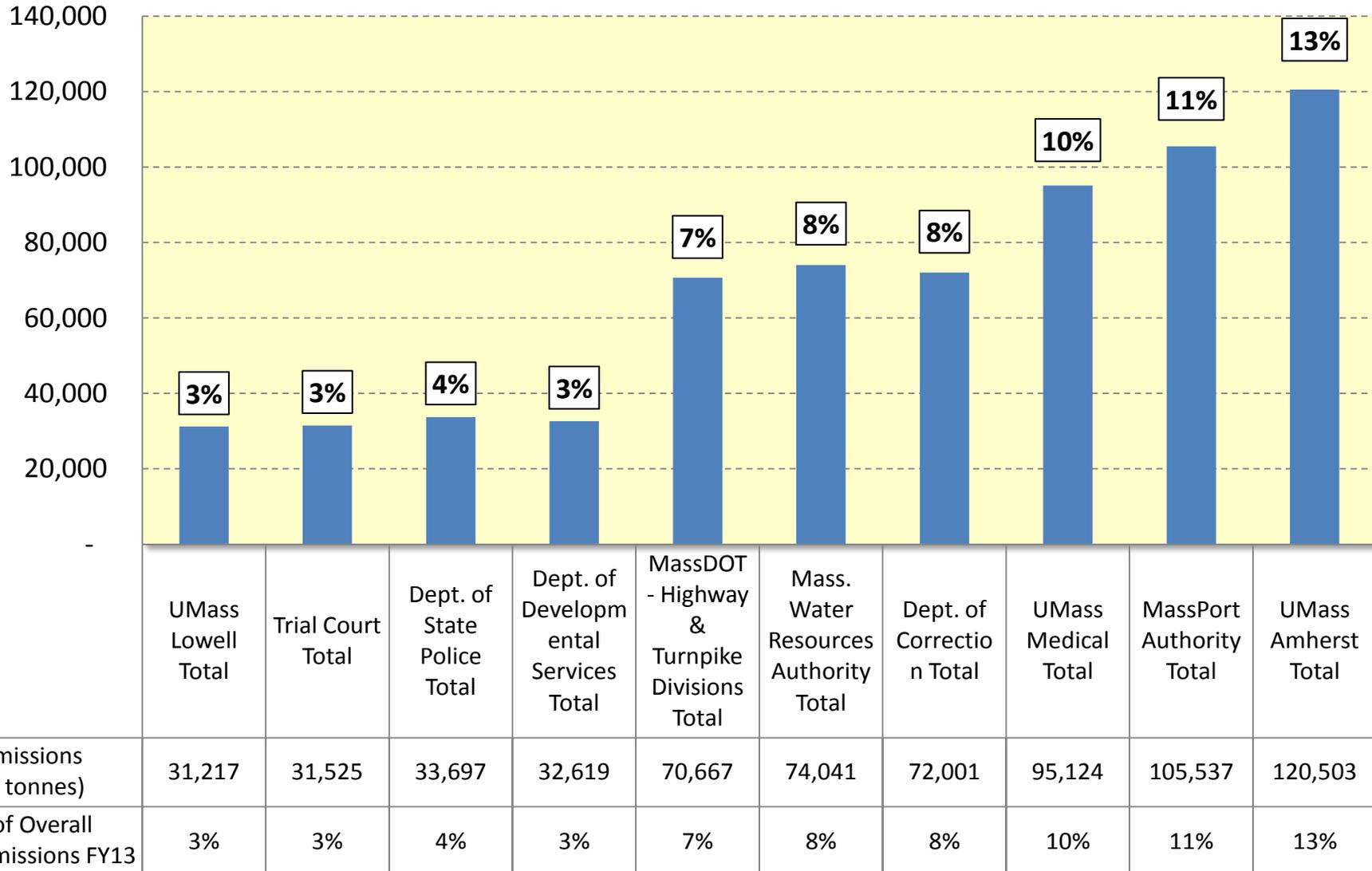
GHG Emissions	
DOC:	8%
MassDOT:	7%
State Police:	4%
DDS:	3%
Trial Court:	3%
DCAMM:	3%
DCR:	3%
DPH:	2%
DMH:	2%
BSOB:	2%
Military:	1%
DYS:	1%
Chelsea Soldier's Home, DFS, FWE, Holyoke Soldier's Home, MassDEP, Env Police:	>1%



■ Community Colleges ■ State Universities ■ UMass Campuses ■ Agencies ■ Authorities

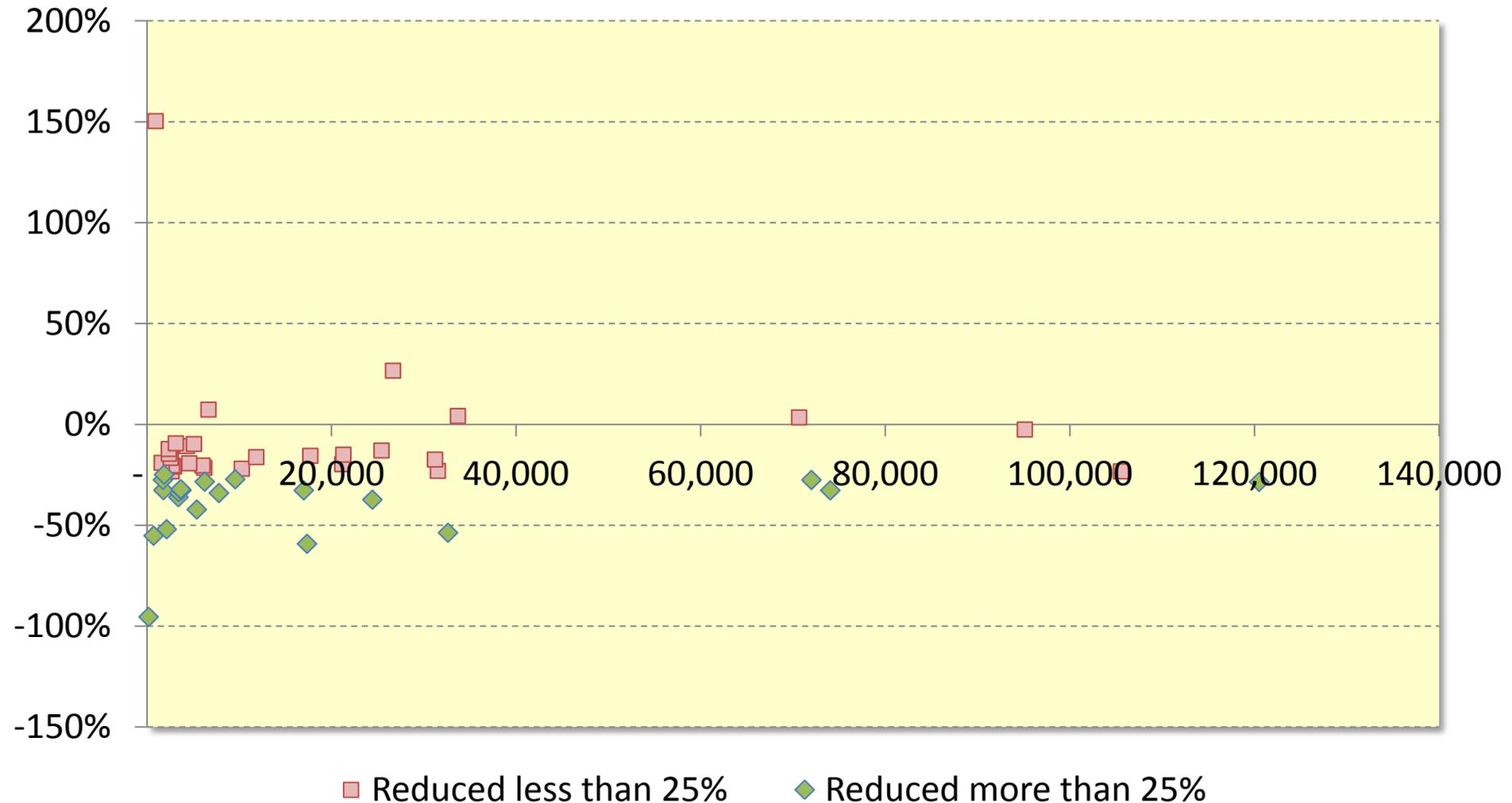
# FY13 E.O. 484 Target: GHG Emissions Reduction

➤ Top 10 GHG emitters account for 70% of total emissions



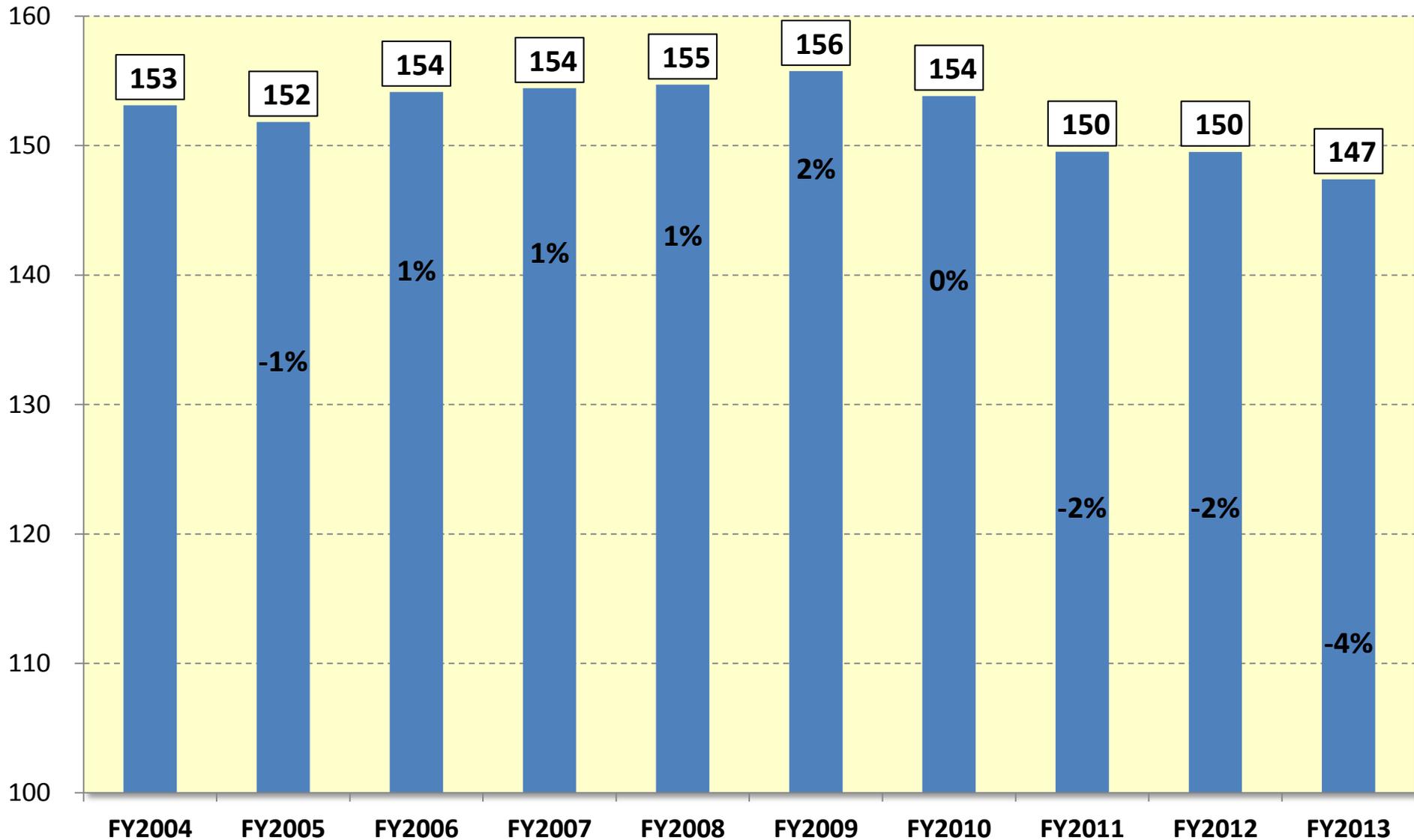
# FY13 E.O. 484 Target: GHG Emissions Reduction

➤ 20 agencies reduced GHG emissions more than 25% from the LBE Baseline to FY13



# FY13 E.O. 484 Target: EUI Reductions

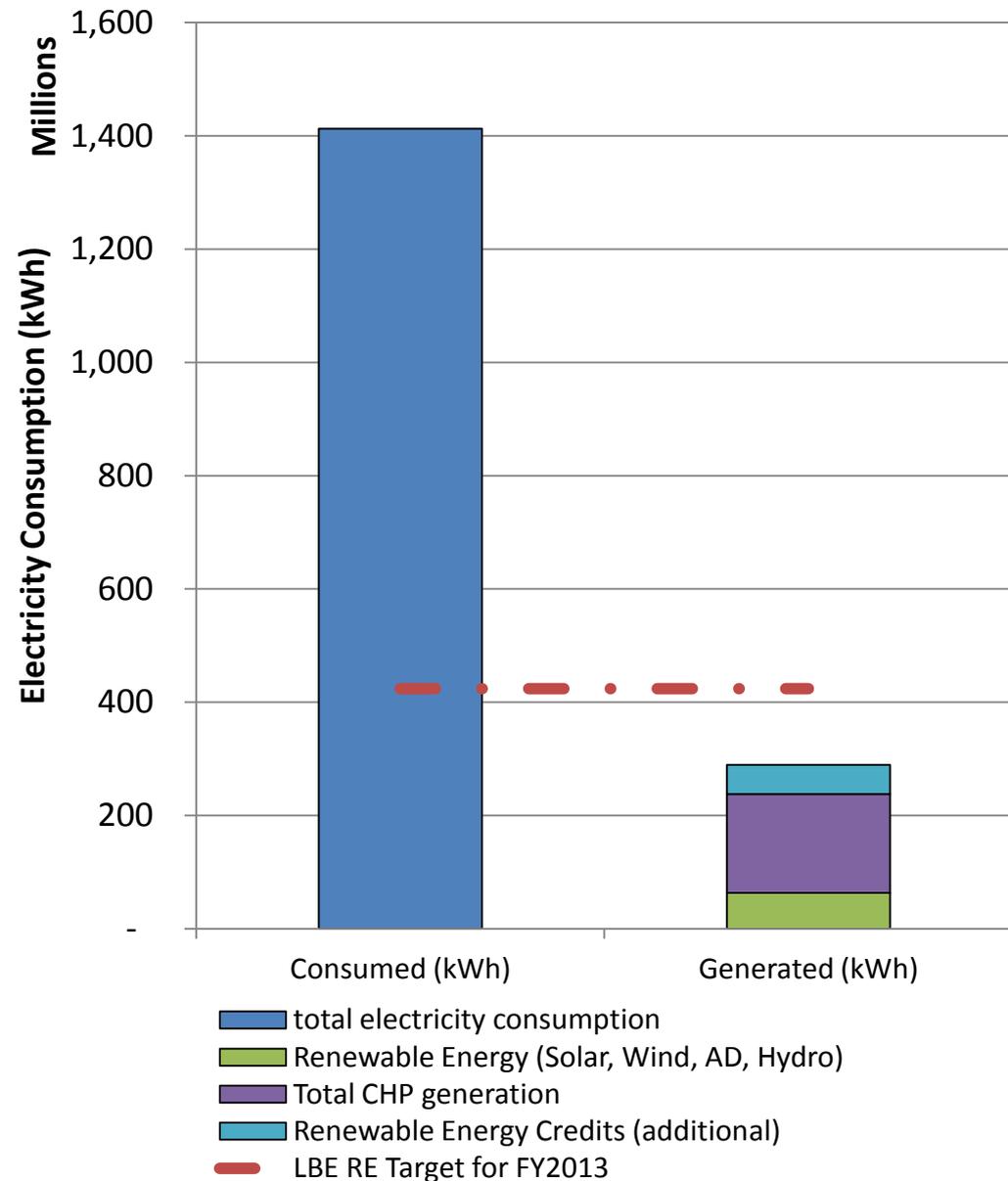
➤ 4% weather normalized EUI reductions from FY2004



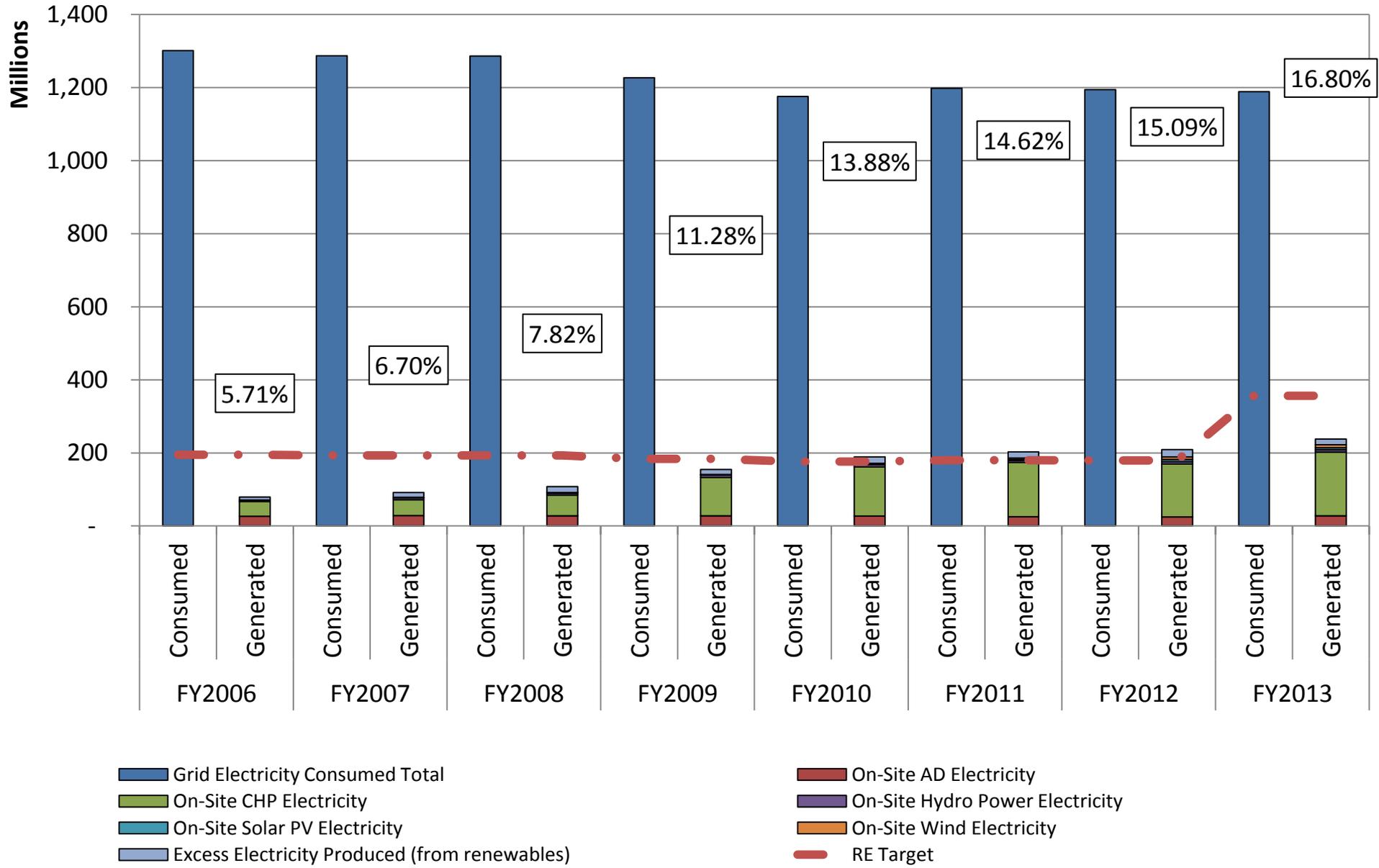
# FY13 Renewable Energy and On-site Generation

➤ 16.8% of state's total electricity consumption came from on-site generation

- Total electricity consumption of 1.4 billion kWh
- 237.6 million kWh generated by on-site renewable power (green bar) and CHP (purple bar)
- Red line represents E.O. 484 Target for FY13, 423.8 million
- 51.8 million kWh additional MA RECs purchased (NOTE: This is not included in percentage)



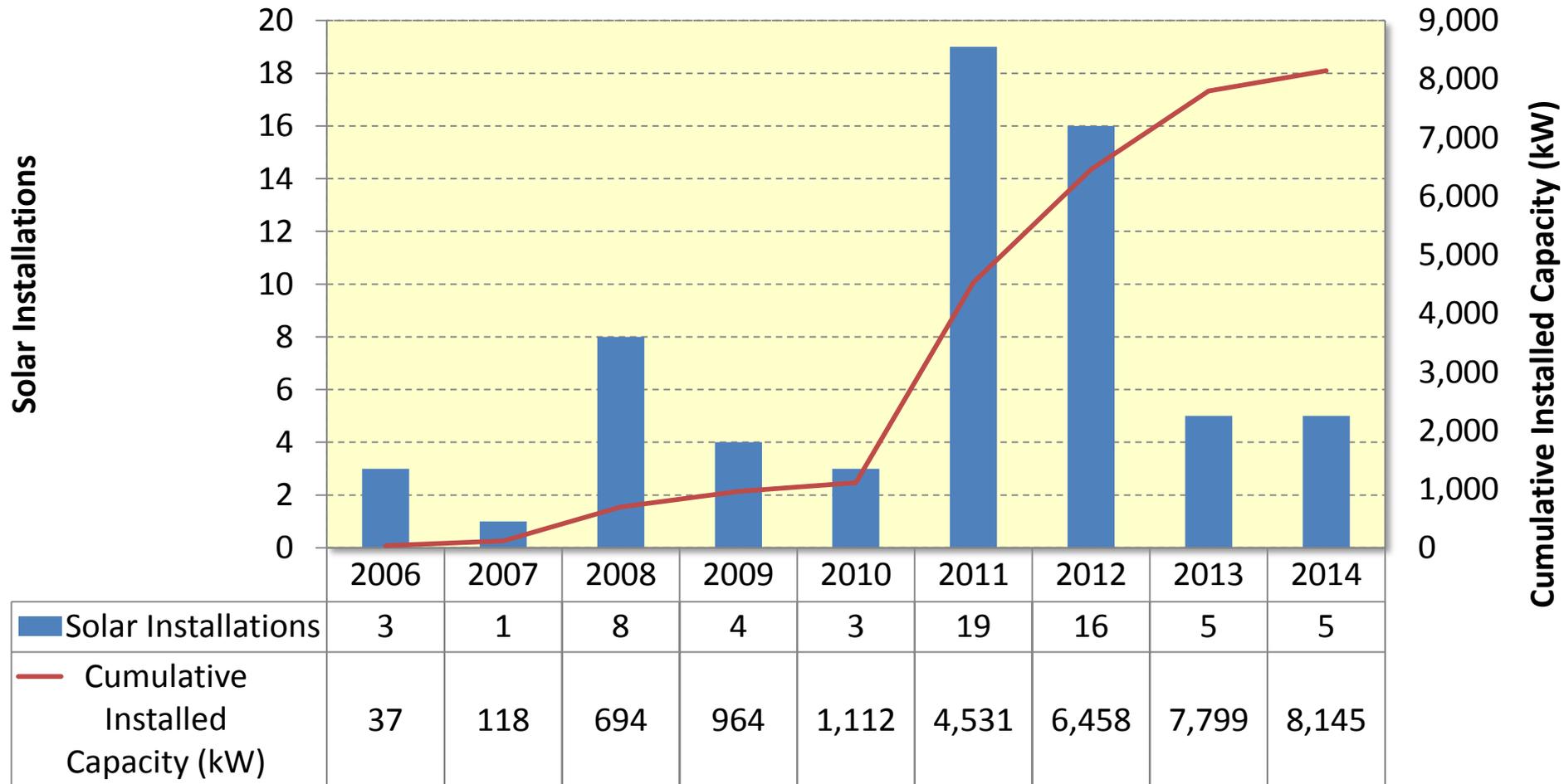
# FY13 Renewable Energy and On-site Generation



# LBE Renewable Capacity: Solar

Over 8 MW of solar PV installed at state facilities with an additional 3MW to be online by the end of FY2015

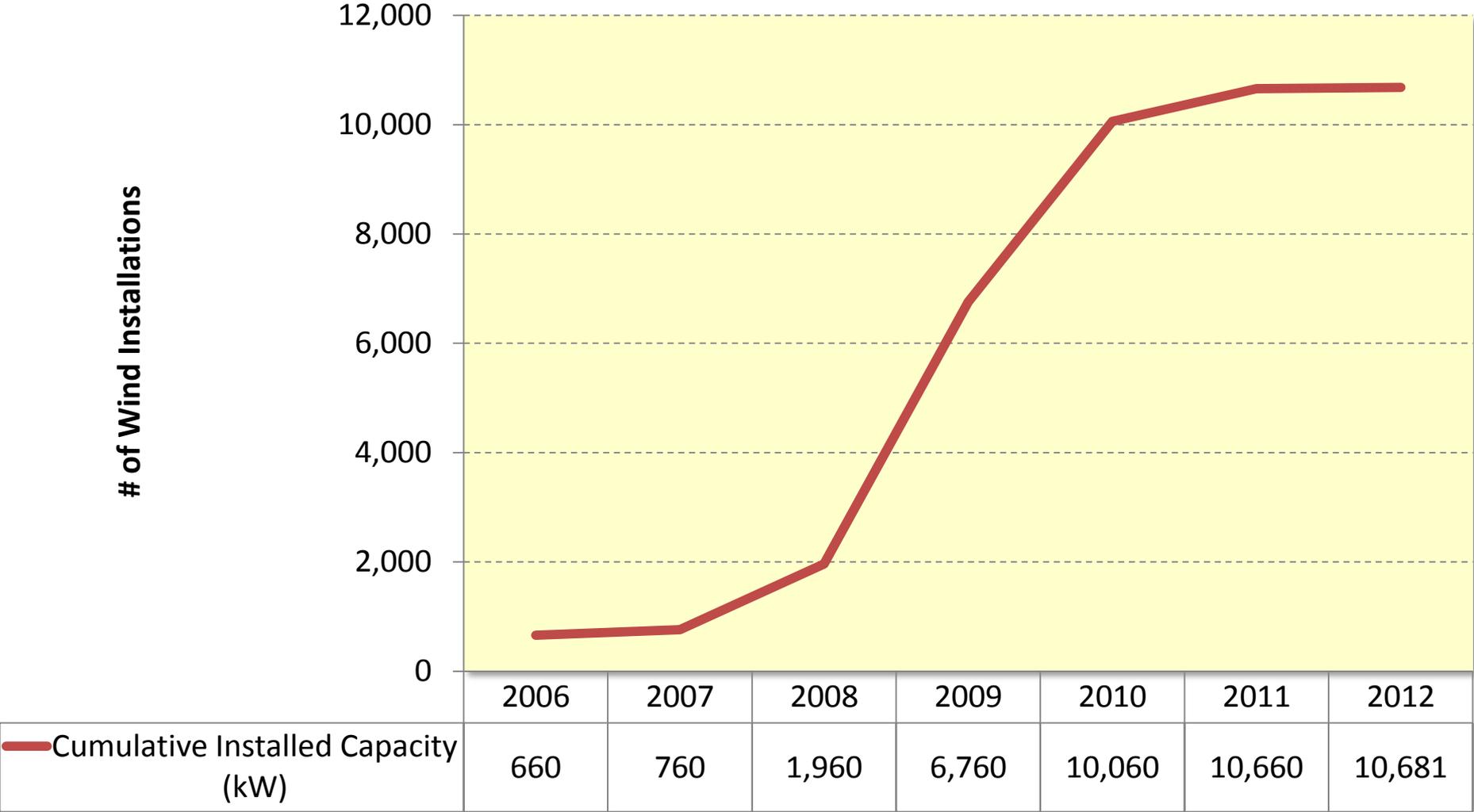
**Solar PV installations FY06-FY14**



# LBE Renewable Capacity: Wind

Over 10.5 MW of solar PV installed at state facilities

Wind installations FY06-FY14



# Massachusetts Clean Tech Event

- **Advanced Clean Energy Technologies for College Campuses Seminar and Expo**
- April 3: 8:00-11:45am at Quinsigamond Community College
- Presentations:
  - Campus Energy Reduction Opportunities
  - Campus Energy Use Best Practices
- Clean Energy companies networking expo
- [Register Online](#)



A TRUE STATEWIDE PARTNERSHIP

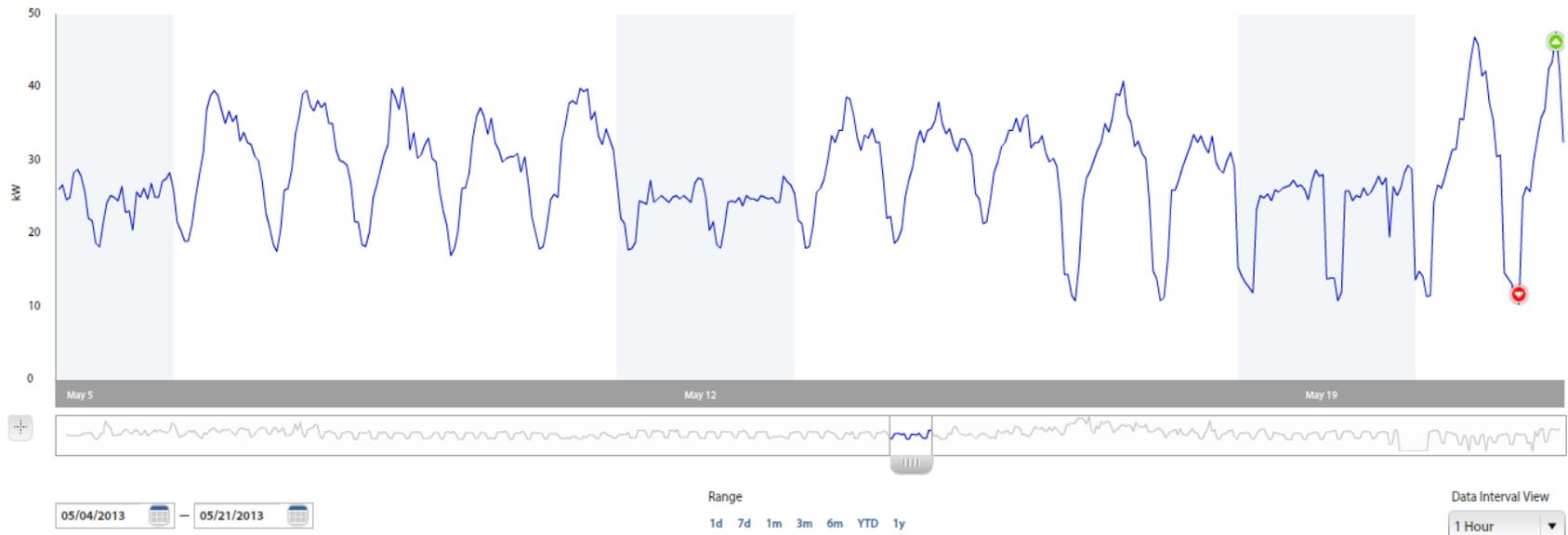


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# EEMS Contract Update

- Temporary contract extension through March 31, 2015 – hoping to extend through May
- Consultant work on Market Research and Assessment of Challenges and Benefits complete
- Preparing to release RFR in coming months
- Next phase procurement will be managed by DCAMM

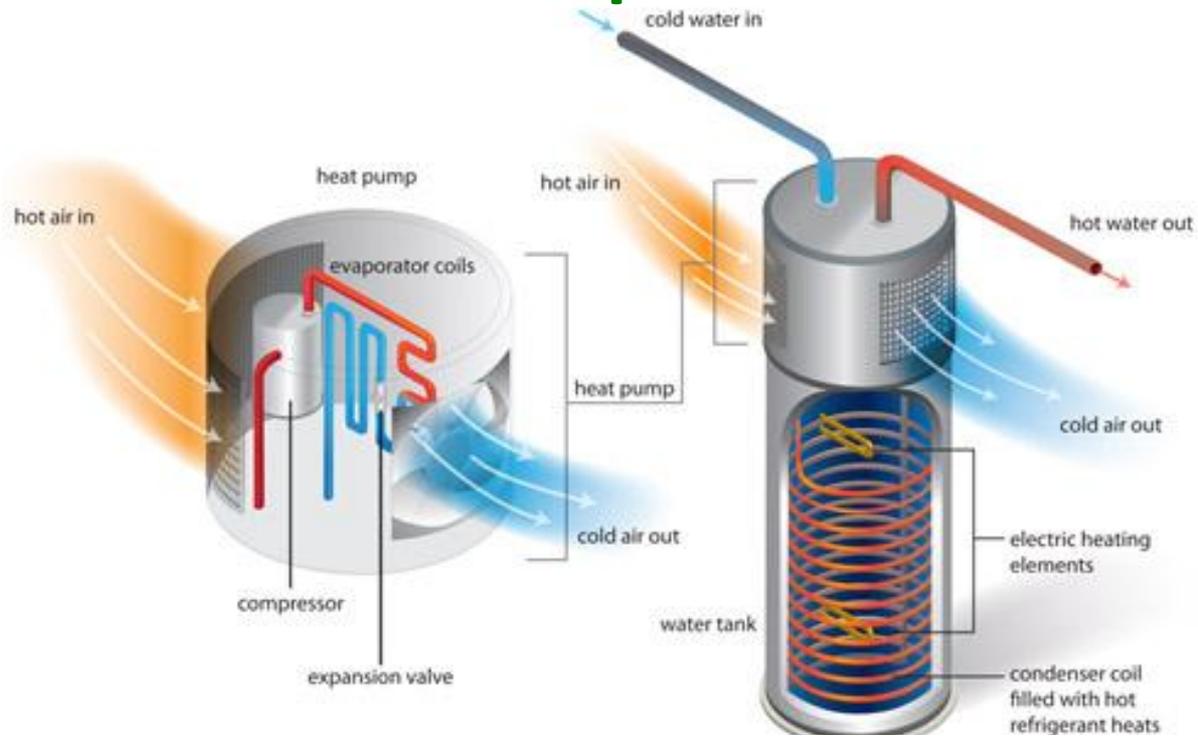


# LBE Renewable Grants Updates

## Awarded Grants

- Department of Fish and Game
  - ASHP installation at Shellfish plant, \$44,058
  - Biomass installation at Fish Hatchery, \$190,560
- Department of Conservation and Recreation, \$202,720
  - 8 Feasibility Studies for biomass and ASHP
  - ASHP installation at Quabbin and Walden Pond
- Trial Court ASHP Feasibility Studies, \$37,600 (Westborough and Uxbridge)
- LBE seeking to reduce fuel oil for heating at large remaining sites
- Grants still available for feasibility and implementation
- Solar canopy projects awarded at Walden Pond and UMass Amherst

# Technology Spotlight: Air Source Heat Pump Hot Water Heaters



## How it Works

- “Refrigerator in reverse”-transfers heat from surrounding air to heat water
- Transfers existing heat instead of generating it

# Technology Spotlight: Air Source Heat Pump Hot Water Heaters

## Efficiency

- 2-3 times more efficient than electric resistance water heaters
- Short payback (1-3 years average)
- Cools surrounding air

## Installation

- Ideal in interior unconditioned or semi-conditioned rooms with excess heat (i.e. furnace room)
- Primarily for Residential sizes (e.g. 50-80 gallons)
- Need sufficient air flow

# DCAMM Updates: AEP Phase 1 Report

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# LBE Outreach

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# Blog Posts



**Energy Smarts**

Working to create a cleaner energy future for Massachusetts



**Energy Smarts**

Working to create a cleaner energy future for Massachusetts

## Natural Wildlife Setting Enhanced by New Zero Net Energy Building

Home / Energy Efficiency / Natural Wildlife Setting Enhanced by New Zero Net Energy Building

FEB 06 2015



1 Like



Dept. of Fish & Wildlife Headquarters

Constructing a commercial zero net energy building (ZNEB) is no easy task, especially one that is 45,000 square feet and sits in Massachusetts where the winters are cold and summers often hot and humid. This is why over 100 people gathered enthusiastically in December in Westborough to celebrate the opening of the Division of Fisheries and Wildlife (DFW) new headquarters, the second building by the state to a ZNEB standard and the state office building to meet this criteria. ZNEB generates as much clean renewable energy on site as the building consumes over the course of a year.

### Join the conversation.

We want to hear from you. Connect with us.



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## Fish Need Clean Energy, Too

Home / Renewables / Fish Need Clean Energy, Too

FEB 18 2015



99 Likes



Trout at the McLaughlin Hatchery in Belchertown

If you've never been to a fish hatchery before, the sheer number of fish is overwhelming. Inside, the fish eggs are kept at just the right temperature so they hatch and grow into little trout called fry. Outside, tanks upon tanks of larger trout swim laps in the tanks, oblivious to the seagulls

### Join the conversation.

We want to hear from you. Connect with us.



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[blog.mass.gov/energy](http://blog.mass.gov/energy)

Email [trey.gowdy@state.ma.us](mailto:trey.gowdy@state.ma.us) for potential guest blog

# Solar Canopy Webinar

- April 15 from 11:30am-1:00pm
- Presentations from:
  - DOER
  - Project owners
  - Manufacturers
- Registration link to be provided shortly



# Earth Day Activities

- Earth Day: April 22
  - 43 days away!
- LBE to highlight Earth Day events across state
- What is your agency or campus doing?
- Will send out form after meeting



# Solar PV Canopies

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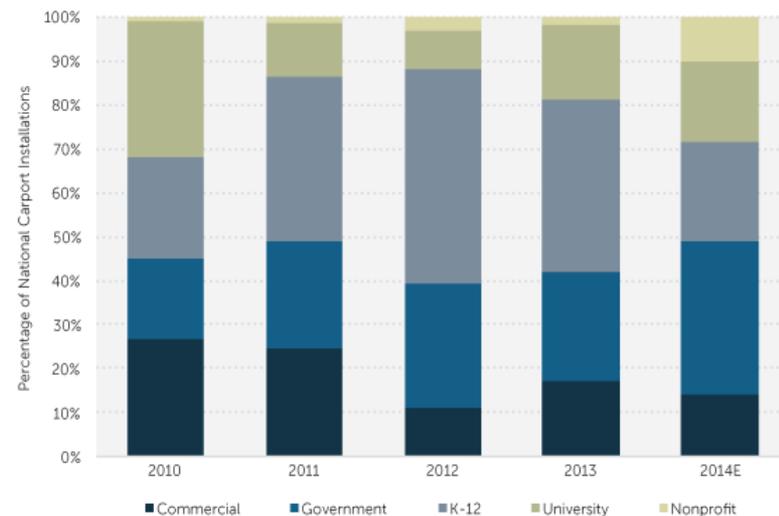


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# Why Solar Canopies?

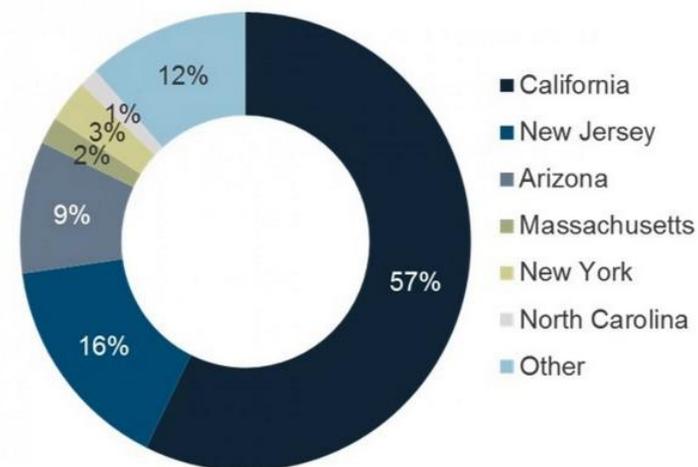
- Substantial potential across MA state facilities
  - In general, 40% of pavement is parking lots
  - Only 4 MW installed capacity
- Incentives set to expire
  - ITC expires at end of 2016
  - SRECs drop significantly by 2024
- California leads market
  - 57% of market from 2010-2014 (MA - 2%)
  - Champion solar canopies at state facilities
    - In 2013, canopies made up 30% of all non-residential installations

FIGURE: U.S. Solar Carport Installations by Customer Type, 2010 – 2014E



Source: GTM Research

Top 6 Carport Markets - Total Installations, 2010-2014E



Credit: GTM Research.

# Why Solar Canopies?

## Advantages

- Energy security and savings
- Aesthetic Value
- Shade and Shelter from weather
  - Reduce Urban Heat Island Effect
- Maintenance Savings
  - Reduced snow/ice removal, asphalt maint.
- Revenue for “premium parking”
- Fuel source for Electric Vehicles

## Downsides

- Cost - more per watt than roof/ground mntd

(But - prices have fallen 51% since 2010, with another 24% decrease by 2018)

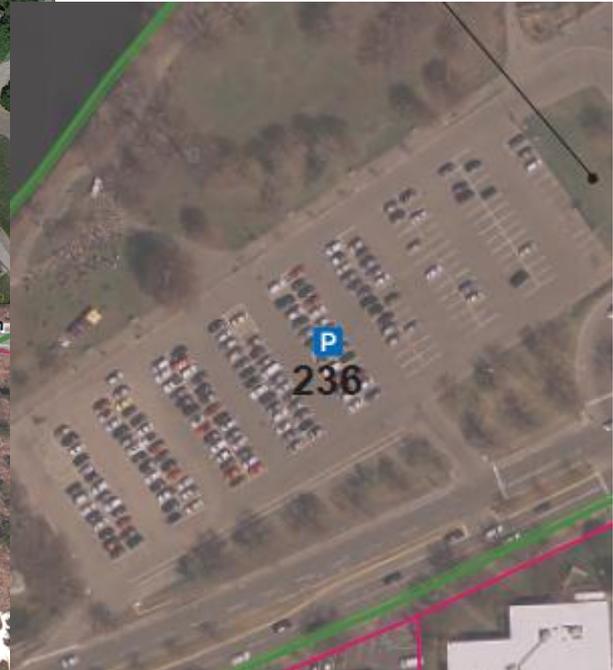


# Solar Canopies: Key Metrics

- **Size**
  - Larger the system, the less expensive
    - Approx. 400 spaces = 1 MW
    - 100 feet of HtH parking = 50-60 kW
- **Layout**
  - Straight edges or curved
  - Head to head parking or single rows
- **Soil Type**
  - Bedrock or sandy
- **Shading**
  - Proximity to trees, buildings
- **Other considerations**
  - Previous or Future Land Uses
    - Landfill/marsh, future development
  - Lighting retrofit

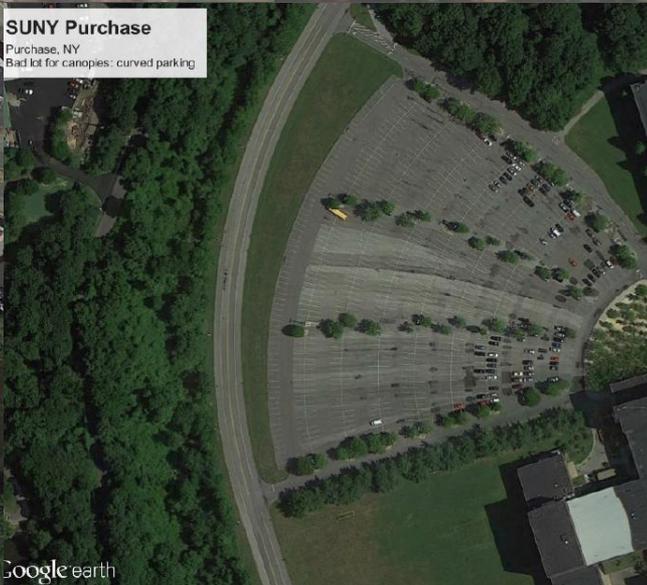
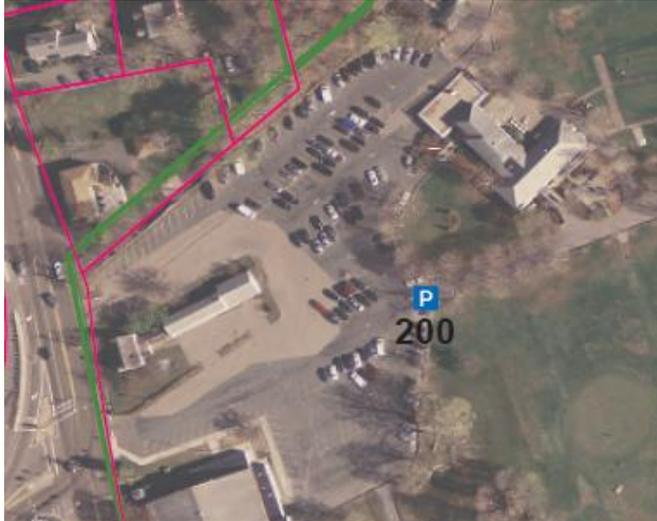


# Ideal Lots



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# Less-than Ideal Lots



Google earth



# Solar Canopy Financing for State Agencies



## LBE Solar Canopy Grant Program

*\$1.2 million remains of grant for solar PV at parking lots, garage roofs and pedestrian walkways on state owned land*

- \$0.50/Watt (up to \$500,000 per project)
- Preference given to projects over 200 kW
- All procurement options eligible
- Some onsite consumption required
- EV charging stations required - # dependent on array size

# Solar Canopy Financing for State Agencies



## Power Purchase Agreement (PPA)

*Contract whereby one party, the project owner, agrees to install, operate and maintain a RE system and the other party, the buyer, agrees to purchase the electricity generated.*

- Fixed price per kWh, with or without agreed upon escalator
- Usually 20 year contract
- **Pros:** no upfront cost, no O&M responsibilities, predictable price of power
- **Cons:** least cost-effective, no benefits of owning system

# Solar Canopy Financing for State Agencies



## Power and Attribute Purchase Agreement (PAPA)

*Contract whereby one party, the project owner, agrees to install, operate and maintain a RE system and the other party, the buyer, agrees to purchase the electricity generated **as well as the environmental attributes.***

- Fixed annual “lease” payment
- 10 year contract, with option to buy at 5 yrs
- **Pros:** higher annual revenue (SRECs), higher savings over time, shorter contract
- **Cons:** higher risk, higher annual payments

# Solar Canopy Financing for State Agencies



## Non-Building EE Investment Program (NEEIP)

*A type of MA general obligation bond, termed a “green bond”, created to finance clean energy projects whereby annual savings or revenue generated by the project is used to make bond payments.*

- Estimated 3.5% interest rate
- 10, 15, 20 year bond terms
- Annual savings/revenue must be at least 10% > debt service payment
- **Pros:** agency retains all ownership benefits, greater earnings over time
- **Cons:** most scenarios require some upfront capital (either by agency or through other means), O&M responsibilities, annual debt payments

# Solar Canopy Financing for State Agencies



## Clean Renewable Energy Bonds (CREBs)

*A form of tax credit bond for qualified renewable energy projects in which some or all of the interest is paid in the form of federal tax credit by U.S. govt., thus reducing interest for the issuer.*

- IRS issued new round of allocations in Feb. 2015, Applications opened March 5
- \$600 million (1/3 of total) available to state/municipal governments nationwide
- Estimated 1.5% interest rate
- Bond term varies, but approx. 15-25 years
- **Pros:** lower cost of borrowing, lower upfront cost required, greater earnings over time than 3<sup>rd</sup> party models, agency retains ownership benefits
- **Cons:** most scenarios require small upfront cost, O&M responsibilities

# Hypothetical 5 MW Project

Project Assumptions	
Total Project Size	5 MW
Total Project Cost	\$17.5 M
Cost per Watt	\$3.50
Electricity Rate	\$.16/kWh
<i>Electricity Escalation</i>	2.0%
PPA Rate	\$0.115/kWh
<i>PPA Escalation</i>	0.0%

Project Benefits				
	Build to Own		Third Party Ownership	
	CREBs	NEEIP	PPA	PAPA
Bond Financing	\$16.625 M	\$14 M	\$0	\$0
ACP Funds	\$875,000	\$3.5 M	\$0	\$0
Percent Contribution	5%	20%	N/A	N/A
Bond Term	15	15	N/A	N/A
Bond Rate	1.5%	3.5%	N/A	N/A
Net Benefit - Year 1	1,326,862	\$1,357,261	\$202,356	\$611,115
Avg. Net Benefit (20 yrs)	\$855,555	\$878,354	\$233,730	\$595,806
<b>20 Year Earnings</b>	<b>\$17,111,106</b>	<b>\$17,567,090</b>	<b>\$8,685,044</b>	<b>\$12,525,846</b>

# Next Steps

- LBE soliciting information about state sites:
  - Location and size of lot
  - GIS image if available
  - Any known information about:
    - Interconnection – distance, issues, etc
    - Past/future land use
    - Net metering allowance
- LBE to compile 15-20 state sites with the highest potential
- Feasibility study or PowerOptions discussion
- Potential to include in CREBs application, state financed, or PPA

Send site list or contact with questions:

[jillian.dimedio@state.ma.us](mailto:jillian.dimedio@state.ma.us)

# DFW Field Headquarters Building Overview